

Deliver Your Master Data Store*

Don't defer it!

* By Steve Hawtin & Lester Bayne. Presented at SMI-2003 London

Schlumberger

Deliver your master data store



• What is a master data store?

- What are the benefits?
- What is required to deliver it?

• How can we do this today?



The Master Data Store (c 1990)



- It was thought that a master data store would be...
 - Comprehensive
 - Corporate
 - Consistent
 - Consolidated
 - Complete
 - Correct
 - Confidant



Consolidation Pressures



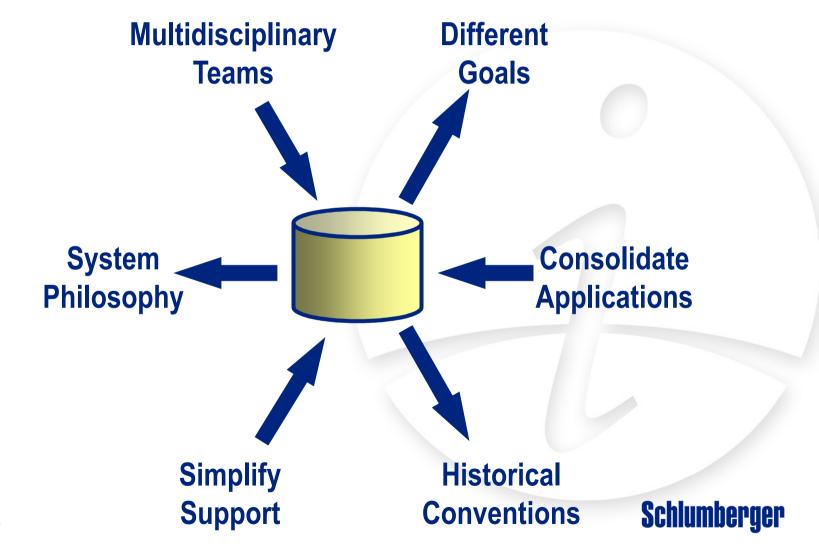
- Reduced Total IT costs
 - Amalgamate Support of Application
 - Centralize Data Management
- Data Quality
 - Combine data from many sources
- Multidisciplinary Teams
 - Achieving common goals

A single repository simplifies: data management; the automation of business tasks; and quality checking





Balance of Forces



Separation Pressures



- Multiple disciplines:
 - Different Goals
 - Disagreement on data structure
- Multiple workgroups:
 - Different historical conventions
- Multiple regions:
 - Region Types (e.g. on-shore, new province)

If the cost to overcome issues is not justified by the benefit a consolidated repository will never be agreed



The Current Situation



- Embrace today's reality
 - Many conventions
 - Multiple in-house repositories
 - Inconsistent data representations (e.g. identifiers)
 - External Data Centers
 - Data Entitlements, Quality and Management
- Understand the approach that works for you today
- Define the long term goal, how it should work



Data cycle

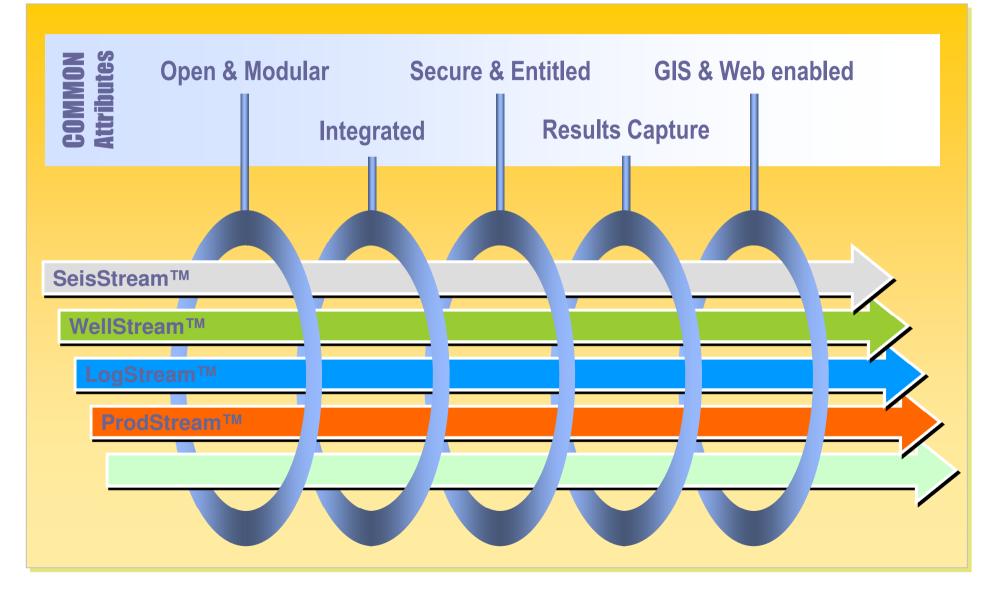


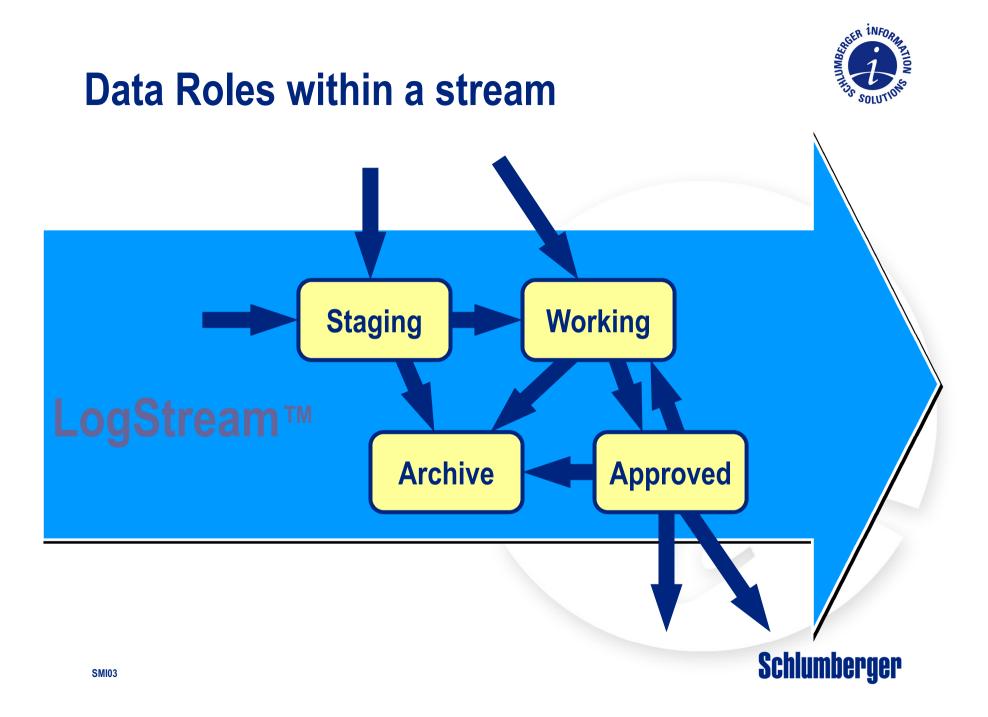
"often it is not good enough to get just the data, need to also know what the data is related to, who, when, and why... "



Streams of Information



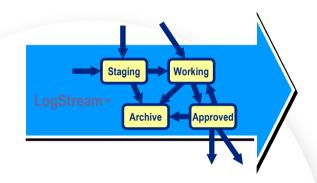




Typical data roles



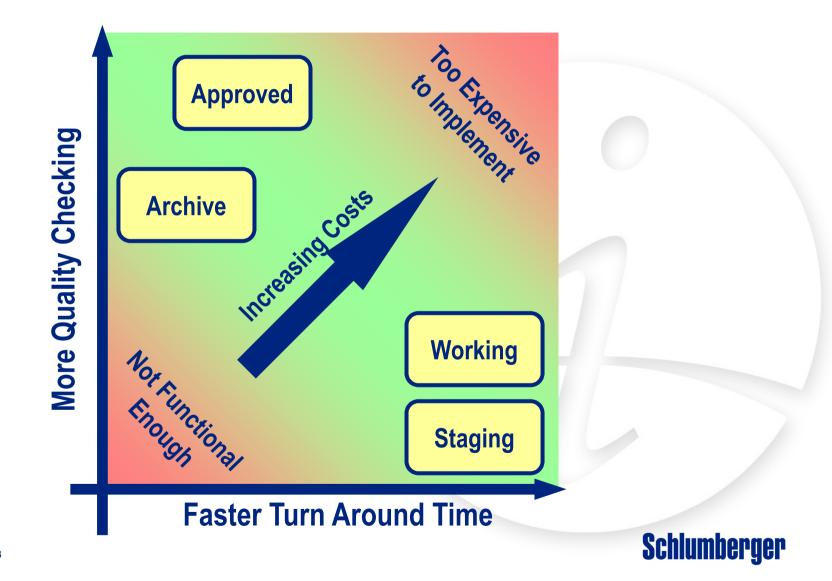
- Staging
 - Rapid availability, fidelity rather than quality
- Working
 - Suitable, convenient, easy to manipulate
- Approved
 - Trusted, quality checked, accountable, results rather than raw
- Archive
 - Long term, recoverable





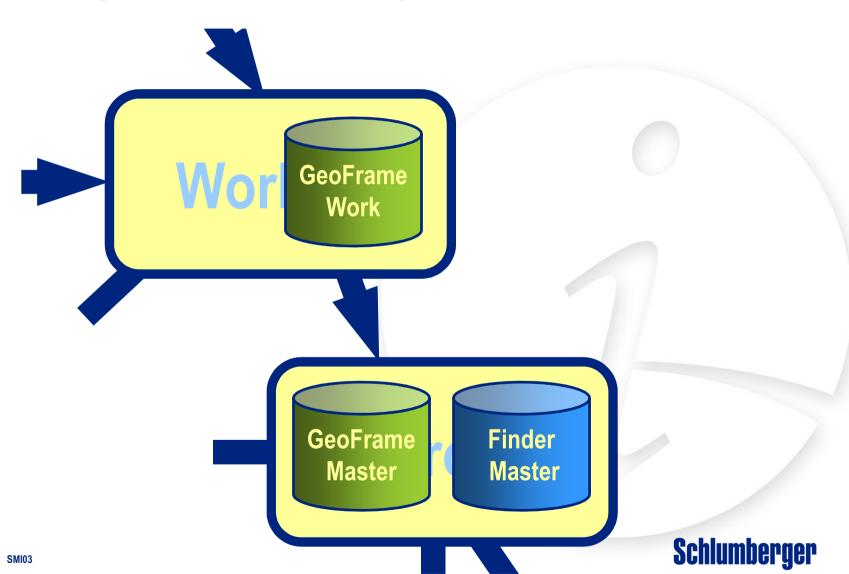


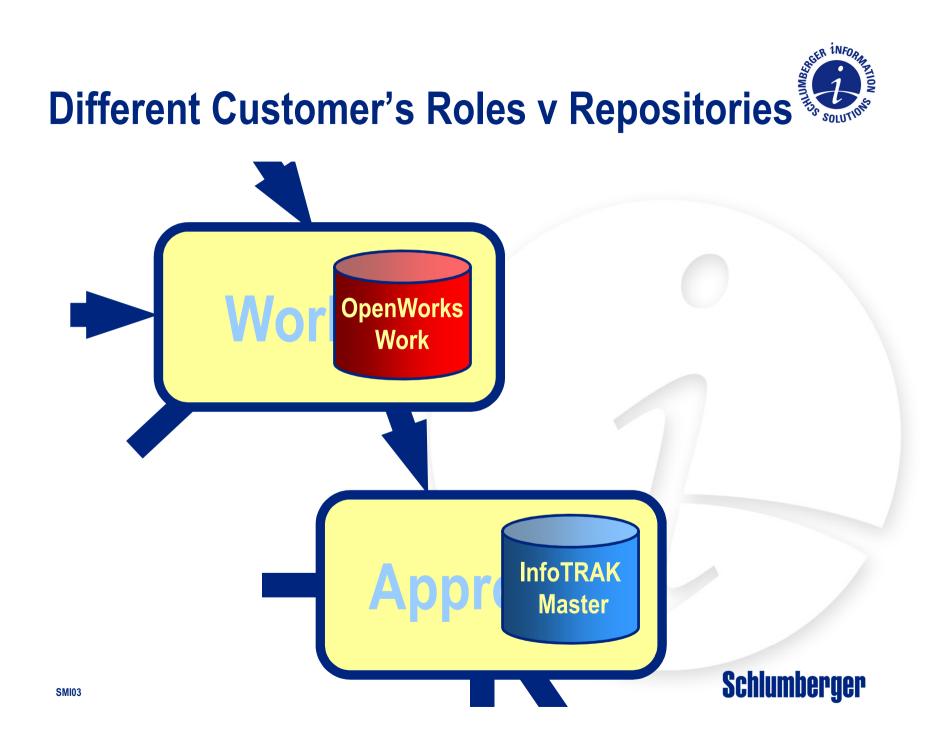
Understanding the Roles



Example of Roles v Repositories







Documenting the current process



- Multiple data repositories maintaining "approved" data:
 - Need to know which data is stored where (and when)
 - Which version (and when)
- What is the approval process
 - Who can do it
 - When is data checked
- Publishing to the final consumers
 - When? How?
 - All high quality or Description of quality?
- Many more questions...



The Way Forward



- Consultancy services (e.g. InfoStream™ from Schlumberger)
- Document
 - Interfaces between disciplines, regional groups, goals, etc
 - Unwritten conventions
 - Unexpected consequences
- Identifies the main issues
- Plan for how the process should work
 - Today, tomorrow and in the long term



Deliver your master data store



- What is a master data store?
 - A defined collection of repositories holding all the approved data and the business processes that connect them
- What are the benefits?
- What is required to deliver it?

• How can we do this today?





The benefits of a master data store

- Utilization in the workflow increases
 - Everyone knows where the data is
- Increasing exposure increases the expertise viewing / manipulating the data
- More errors are detected and corrected
- Quality and trust increase
- Productivity increases
- Archiving efforts focus on the best and most important data
- Business risk decreases... dramatically



SMI03

Deliver your master data store



- What is a master data store?
 - A defined collection of repositories holding all the approved data and the business processes that connect them
- What are the benefits?
 - The widest utilization of the best data in the least time
- What is required to deliver it?

• How can we do this today?



What is required to deliver it?

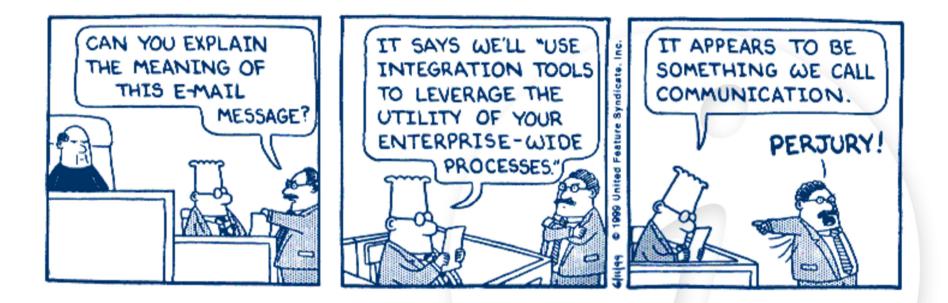


- Plan for how the process should work
 - Define a clear goal
 - How to measure improvements in Cost/Benefit and Quality?
 - Evolution not revolution
 - Expect changes (regularly review goals)
- Integrating the different elements that make up the "Master Data"





What is integration?

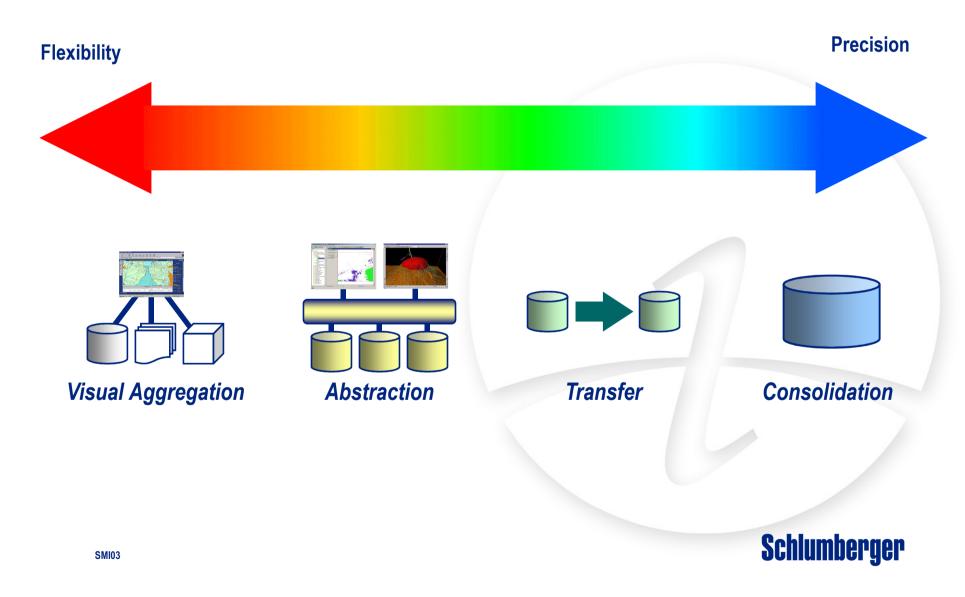


Is the word "integration" so overused that it has lost all meaning?



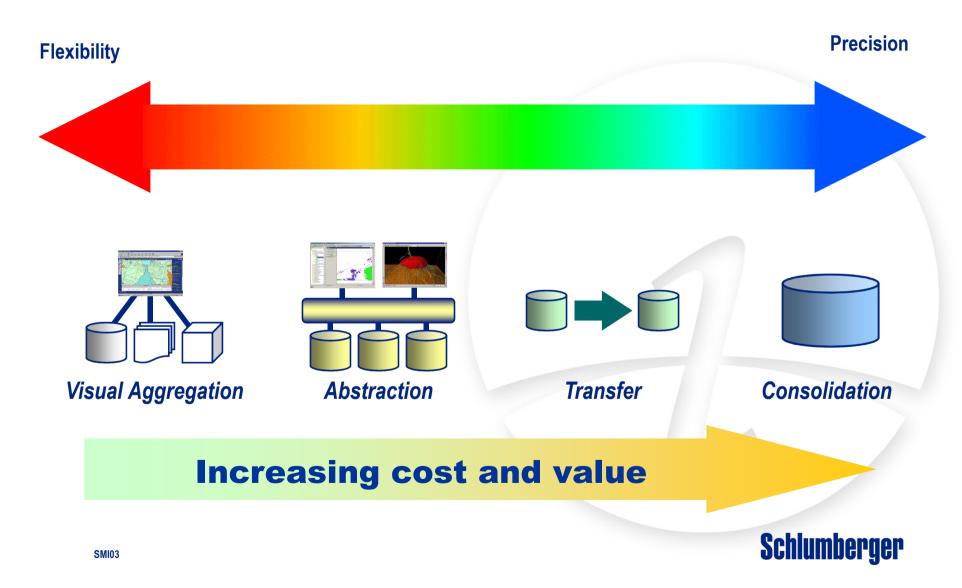
Information Integration Spectrum





Information Integration Spectrum





Integration Strategies



- Different strategies require different tools
- Must let the business requirements determine the strategy... ...and the strategy select the tools

"If a man only has a hammer everything looks like a nail"



Planning your integration



- Eventual Goals
 - Match the business process
 - Document
- Cost constraints
 - Match to expected benefits
- Steps along the way
 - Limited projects
 - Working system at all times
- Be aware of the limits of the technology



Deliver your master data store

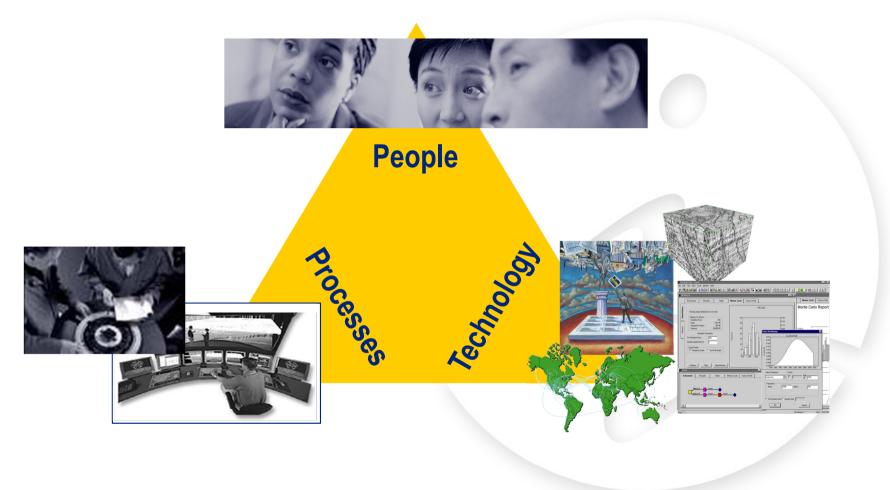


- What is a master data store?
 - A defined collection of repositories holding all the approved data and the business processes that connect them
- What are the benefits?
 - The widest utilization of the best data in the least time
- What is required to deliver it?
 - A planned and conscious vision defining the path of integration and the technologies and processes to get there
- How can we do this today?



Three Essential Elements







People



- Range of skills
 - Business process consultancy
 - Workflow analysis and documentation
 - Solution implementation
 - Data management
- Locally available expertise
- One source or many?



Process



- Customer: Understand your business process
 - Current situation
 - Articulate the goal(s)
- Customer and Consultants:
 - Plan the whole solution ("Soup to Nuts")
- Consultants: Methodology to deliver your project
 - Described
 - Tested
 - Relevant





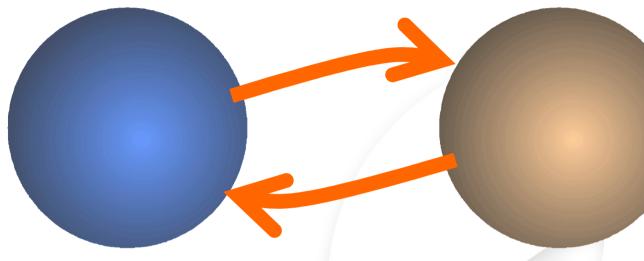
Technology - a wide range of tools

- Applications
 - Relationship with application vendors
- Integration Services (e.g. Delta[™] from Schlumberger)
 - Appropriate technologies
 - Cover the complete integration spectrum
- Data Management
 - In-house data centers
- Off site Data Centers





Technology Push v Technology Pull



Supplier

Select the business problems that can best be solved with given technology

Requires an understanding of the vendor's solutions, features and functions

Customer

Select the technology that addresses the customer's most important business problems

Requires an understanding of the client's unique business needs

Schlumberger



Technology Push v Technology Pull

Integration Challenges: - aligning information - quality of information - quantity of information

Integration requires more than just software and button-pushing...

Require a serious collaboration to configure for a customer's work process... unless customers agree that their operations are the same!

and functions

Schlumberger

neeus



The Perfect Integration Partner(s)

- Expertise available
- Understands your process
- Well tested methodology
- Select from range of appropriate technologies
- Listen to your needs



Deliver your master data store



Schlumberger

- What is a master data store?
 - A defined collection of repositories holding all the approved data and the business processes that connect them
- What are the benefits?
 - The widest utilization of the best data in the least time
- What is required to deliver it?
 - A planned and conscious vision defining the path of integration and the technologies and processes to get there
- How can we do this today?
 - Selecting appropriate integration partners in your domain

Questions?



Steve Hawtin < shawtin@slb.com>

Thanks!

